

WINE BC 2030

WHERE WE ARE AT



CUSTOMERS & TRADE



GRAPE **GROWERS**

WINERIES

TRAVEL &

HOSPITALITY



DATA

QUALITY & PROFITABILITY

THE PROBLEM

1.800 1995 WINERIES

DISTRIBUTORS

9,200 2017 WINERIES

1.200 DISTRIBUTORS

2030 PLAN

01 Scoping Project Industry survey & town hall meetings.

02 WINE BC 2030 WEBSITE Blog posts, project updates.

03 WORKING GROUPS Input from industry specialists. **∩**∡ INDUSTRY WEBINAR Online industry-wide update.

TOWN HALL MEETINGS Open forum discussions in 7 locations.

06 STAKEHOLDER INTERVIEWS In-depth conversations with industry leaders.

WHAT IT TOOK

30 MEETINGS

650 +PARTICIPANTS

12 LOCATIONS

4.000 **KM TRAVELED** IN BC

1,200 MINUTES OF PHONE CALLS

WHAT WE LEARNED



STRENGTHS



WEAKNESSES



OPPORTUNITIES



THREATS

Pristine beauty, agri-tourism, rich diversity, "buy local" culture; sustainability, people (quietly proud, approachable), and scarcity.

Limited supply, high production costs and low return, tourism access, limited infrastructure and labour, and complicated industry structure.

Consistent messaging, grow price and profitability, new market access, education, channel participation and collaboration, and build four-season tourism.

Climate change, crop failure, land value inflation, decreasing talent pool, competition from imports and the cannabis industry.

HEADED WHERE WE ARE

WINE BC 2030



HEALTHY GROWTH ····· Production in line with demand · · · · · · · Own your own market INCREASE PROFITABILITY Economic stability COORDINATE EFFORTS · · · · · · · · Align shared priorities VIBRANT FUTURE ... For next generation farmers and winemakers STRONGER INDUSTRY SUPPORT Internal and external partners

WE GET THERE

VISION

British Columbia transcends the "new" and "old" worlds recognized for diversity in its elevated wines, super natural terroir, extreme beauty, and dedicated people.

STRATEGIC PILLARS

01 BUILDING ₩ BRAND BC

02 FOSTERING UNITY ₩ & COMMUNITY



03 ADVANCING ₩ SUSTAINABILITY 04 EXECUTIONAL ₩ EXCELLENCE

05 CELEBRATING 〒 DIVERSITY

STRATEGIC RECOMMENDATIONS



Build a world-class brand for "Wines of British Columbia"

Commit to an industry-wide sustainability standard

Increase demand for 100% BC wines at higher prices

Positioning BC as a premier wine region with the trade

Improve access to industry data and streamline reporting

Build brand BC in leading export markets

Strengthen wine industry leadership

Make BC Wine Country a benchmark for wine tourism

Increase value of BC wine

Align government advocacy efforts

through certification of origin Champion development of

Conduct on-going trade and consumer research

new sub-appellations

BCWI ANNUAL OPERATIONS PLAN '♥ ♥ ♥ ♥ ♥ ♥ ♥ ♥ ♥ ♥ ♥

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SET TARGETS AGAINST STRATEGIC GOALS

ALLOCATE **BUDGET &** STAFF

ACTION **OPERATIONS** PLAN

MEASURE SPECIFIC TARGETS